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30 April 2024

Re: Your request for information under the Freedom of Information Act 2000
Ref no: FOI-3967-LSC

Thank you for your request date 02 April 2024.

We can confirm that the ICB does hold the information requested.

Please find our response to your questions below:

Q1	<p>Your Question:</p> <p>Please could you answer the following questions about the MSK service in the ICB regions:</p> <p>How is the service delivered in your region? Ie: do you have a prime contract holder? Is it a collaborative provider? Do you have multiple provider contracts?</p> <p>Our Response:</p> <p>This service is delivered by multiple providers within the ICB footprint.</p>
Q2	<p>Your Question:</p> <p>What model do you plan to use moving forwards (ie: prime provider, collaborative...)?</p> <p>Our Response:</p> <p>There is no intent at this stage to move towards a prime provider model. Where feasible, greater access to MSK through community services will be pursued, however the opportunities for this are currently being scoped out.</p>
Q3	<p>Your Question:</p> <p>Who is the prime contract holder for your region?</p> <p>Our Response:</p> <p>Not Applicable</p>
Q4	<p>Your Question:</p> <p>Who are the other MSK contract holders in your region?</p> <p>Our Response:</p> <p>Contracts are held with:</p> <ul style="list-style-type: none"> Blackpool Teaching Hospitals

	<ul style="list-style-type: none"> • University Hospitals of Morecambe Bay • East Lancashire Hospitals Trust • Lancashire & South Cumbria Foundation Trust
Q5	<p>Your Question:</p> <p>What is the financial envelope for each MSK contract in your region? Please specify the time period this covers.</p>
	<p>Our Response:</p> <p>Blackpool Teaching Hospitals – Part of block, value TBC University Hospitals of Morecambe Bay – Part of block, value TBC</p> <p>East Lancashire Hospitals Trust £3.5 million block contract annually</p> <p>Lancashire & South Cumbria Foundation Trust 1/8/23 – 31/3/24 - £5,185,939 1/4/24 – 31/3/25 - £7,778,908 1/4/25 – 31/7/25 – £2,592,969</p>
Q6	<p>Your Question:</p> <p>Is community MSK split out from the rest of MSK services?</p>
	<p>Our Response:</p> <p>All four areas operate community clinics which operate as part of the core contract with some provision on site at the respective hospitals</p>
Q7	<p>Your Question:</p> <p>What are your MSK goals for RTT, GURFT and FFT?</p>
	<p>Our Response:</p> <p>The Services are required to support the sustainability of national directives, by example, meeting 18 week referral to treatment (RTT) compliance and other NHS Constitution targets</p> <p>Follow core principles of the national GIRFT programme to ensure efficiency of services</p> <p>FFT is a system in place and work is underway with the teams to explore current and future structures to ensure the core goals of FFT can be achieved in a timely fashion</p>
	<p>Your Question:</p> <p>How are your MSK providers performing against RTT, GURFT and FTT?</p>

Q8	<p>Our Response:</p> <p>MSK cannot be identified separately from Trauma and Orthopaedics. No separate treatment function code.</p> <p>The services are engaged with system GIRFT discussions, measurements aren't currently held as some of the KPI's relate to surgery and the type of procedure undertaken which are not appropriate measures for the community teams at this time. As a system we are revisiting our measures annually to consider how GIRFT can be applied.</p> <p>FFT is reported positively across the providers where reporting is separated from the main body of the Acute Trust</p>
Q9	<p>Your Question:</p> <p>What are your MKS goals for reported patient outcome measures?</p> <hr/> <p>Our Response:</p> <p>There are limited patient outcome measures reported as a 'measurable' however, we triangulate outcome measures across a number of metrics (quantitative) within the reporting, such as onward referral rates and then through audit and patient case studies (qualitative) to demonstrate outcomes and effectiveness of service. As an ICB/NHS we are working to increase the measurable reported patient outcome measures managed within contracts.</p>
Q10	<p>Your Question:</p> <p>How are your MSK providers performing against reported patient outcome measures?</p> <hr/> <p>Our Response:</p> <p>See above response.</p>
Q11	<p>Your Question:</p> <p>What is the length of your current MSK contract(s) and when is it(they) up for renewal?</p> <hr/> <p>Our Response:</p> <p>LSCFT's contract runs to 31/7/2025, the other three are part of the annually issue core NHS Trust contracts</p>
	<p>Your Question:</p> <p>What are your priorities for MSK in the next 3 years?</p>

Q12	<p>Our Response:</p> <p>Follow national strategic expectations around GIRFT in terms of the demand management plans (reduce OP appointments; clinical triage, shorter pathways, alternative management to surgical pathways)</p> <p>Exploration of the role for integrated services (right care, right place, right time) and the opportunities for commissioning services/pathways with other specialties such as pain management, physiotherapy, rheumatology etc. for an MDT type model – reducing demand to Secondary Care and starting treatment plans much earlier in the pathway (prehabilitation and also self-management/health promotion etc.)</p> <p>Further information on Orthopaedic and MSK strategy and GIRFT can be found in the attached.</p>
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Right of Appeal

Should you require any further information or clarification regarding this response please do not hesitate to contact us. If you are dissatisfied with the response, you are entitled to request an internal review which should be formally requested in writing and must be within 40 working days from the date this response was issued.

To request an internal review

You can request this by contacting the FOI team by email at MLCSU.FOITeam@nhs.net or by post to Leyland House, Lancashire Business Park, Leyland, PR26 6TR, specifying why you require a review.

If you are not content with the outcome of your internal review, you may apply directly to the Information Commissioner's Office (ICO) for a decision. Generally, the ICO cannot make a decision unless you have exhausted the CCGs FOI complaints procedure. The ICO can be contacted at:

Information Commissioner's Office, Wycliffe House, Water Lane, Wilmslow, Cheshire, SK9 5AF
www.ico.gov.uk

Yours sincerely

Professor Craig Harris – Chief Operating Officer

**On behalf of Kevin Lavery
ICB Chief Executive**