

## Integrated Care Board

<b>Date of meeting</b>	13 November 2023
<b>Title of paper</b>	An Update on the Lancashire & South Cumbria Integrated Care Partnership (ICP) and Delivery of the Integrated Care Strategy
<b>Presented by</b>	Professor Craig Harris, Chief Operating Officer
<b>Author</b>	Claire Roberts, Associate Director, Health & Care Integration
<b>Agenda item</b>	13
<b>Confidential</b>	No

### Executive summary

This report provides Board members with an update on the Lancashire & South Cumbria Integrated Care Partnership (ICP) and delivery against the Integrated Care Strategy.

Integrated Care Partnerships (ICPs) were established in 2022 under the Health and Care Act. They are committees jointly formed between the Integrated Care Board (ICB) and all upper-tier local authorities within the Integrated Care System (ICS) area. ICPs bring together an alliance of partners concerned with improving the care, health and wellbeing of their population, with membership determined locally.

ICPs have one important statutory responsibility, which is to develop, publish and keep under review their integrated care strategy.

This paper provides members with an update on the development of the ICP and on delivery against the Integrated Care Strategy.

### Recommendations

Members of the Board are requested to:

- Note the updates provided in this report on delivery against the Integrated Care Strategy and development of the Integrated Care Partnership

<b>Which Strategic Objective/s does the report relate to:</b>		<b>Tick</b>
SO1	Improve quality, including safety, clinical outcomes, and patient experience	✓
SO2	To equalise opportunities and clinical outcomes across the area	✓
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees	✓
SO4	Meet financial targets and deliver improved productivity	✓
SO5	Meet national and locally determined performance standards and targets	✓

SO6	To develop and implement ambitious, deliverable strategies			✓
<b>Implications</b>				
	<b>Yes</b>	<b>No</b>	<b>N/A</b>	<b>Comments</b>
Associated risks		✓		
Are associated risks detailed on the ICB Risk Register?		✓		
Financial Implications		✓		
<b>Where paper has been discussed (list other committees/forums that have discussed this paper)</b>				
<b>Meeting</b>	<b>Date</b>		<b>Outcomes</b>	
<b>None.</b>				
<b>Conflicts of interest associated with this report</b>				
<b>Not applicable</b>				
<b>Impact assessments</b>				
	<b>Yes</b>	<b>No</b>	<b>N/A</b>	<b>Comments</b>
Quality impact assessment completed		✓		
Equality impact assessment completed		✓		
Data privacy impact assessment completed		✓		
<b>Report authorised by:</b>		Professor Craig Harris, Chief Operating Officer		

# Integrated Care Board – 13 November 2024

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## **An Update on the Lancashire & South Cumbria Integrated Care Partnership (ICP) and delivery of the Integrated Care Strategy**

### **1. Introduction**

- 1.1 Integrated Care Partnerships (ICPs) were established in 2022 under the Health and Care Act. They are committees jointly formed between the Integrated Care Board (ICB) and all upper-tier local authorities within the Integrated Care System (ICS) area. ICPs bring together an alliance of partners concerned with improving the care, health and wellbeing of their population, with membership determined locally.
- 1.2 The sole statutory duty of an ICP is to produce an integrated care strategy setting out how the ICB and the local authorities concerned will meet the health and wellbeing needs of its population.
- 1.3 The first formal Lancashire and South Cumbria ICP meeting took place on Friday 30 September 2022, and the Integrated Care Strategy was agreed in April 2023 following a period of co-design with residents, communities and partners.
- 1.4 This paper provides members with an update on the development of the ICP and on delivery against the Integrated Care Strategy.

### **2. The Strategy**

- 2.1 The Integrated Care Strategy was developed in partnership with local stakeholders, including residents and communities, and focuses on the 5 domains of the life course as outlined in Appendix 1. Many of the priorities included within the strategy align with the Place-based plans that are overseen by Health & Wellbeing Boards (HWBBs) and progress is reported against the HWBB Outcome Frameworks.
- 2.2 The ICBs Joint Forward Plan details how the NHS will meet its commitments to the population, including its contribution to delivering the ICP strategy. The interface between the Joint Forward Plan and the Integrated Care Strategy is illustrated overleaf.
- 2.3 There are multiple ways in which the ICB contributes to the delivery of the Integrated Care Strategy in all the domains. From system wide work on Children's & Maternity Services to support the objectives of Starting Well; Population Health and screening programmes that promote the early identification and prevention of illness to support the ambitions of Living Well; and action on dementia and frailty to support the objectives of Ageing Well.



- 2.4 Delivery through our Places is at the core of the strategy and the ICP has received regular updates on the significant progress being made against each of the domains through partnership working.
- 2.5 Many elements of the strategy are being driven forward through system wide groups, for example, 'Getting to Outstanding' provides a framework for meeting many of the objectives within the Dying Well domain of the strategy. Whilst much work is driven forward at Place level, there is also a Strategic Leaders Group for Palliative and End of Life Care which provides system-wide assurance on progress and delivery.
- 2.6 'Domain Sponsors' have recently been introduced in order to better connect the ICP's 'line of sight' to existing governance, partnerships and delivery mechanisms, and to strengthen the assurance of where and how the Integrated Care Strategy is being delivered. Domain sponsors are existing ICP members who are able to link delivery of the strategy on a place, place-plus and/or systemwide footprint.
- 2.7 A summary report will be produced by the end of 2024/25 to provide ICP members with an overview of delivery against the strategy, highlighting key achievements and areas that require continued system focus.

### **3. ICP Developments**

- 3.1 The ICP has been moving through the stages of development to operate as an effective partnership. It is clear that the role and function of the Partnership is different to that which occurs in place through HWBBs. However, the two are not mutually exclusive. The ICP is gaining clarity on its purpose and the revised

terms of reference and membership which was approved in October 2024 demonstrates this.

3.2 Recent development sessions held with members of the Partnership and facilitated by NHS Confederation, have reiterated the objectives within the terms of reference that the ICP should focus on:

- Tackling the most complex issues that cannot be solved by individual organisations, and/or where the potential achievements of working together are greater than the sum of the constituent parts.
- Staying strategic and avoid being drawn into operational detail.
- A small number of key priorities as agreed within the strategy.

3.3 Members have indicated there is an appetite to move beyond the statutory duty to become a proactive system-wide partnership that convenes, leads and implements change on particular issues that would benefit from system-wide collaboration. These include a focus on themes such as work & health, housing and health and a stronger emphasis on the 4<sup>th</sup> purpose of integrated care systems, i.e. wider social and economic development.

3.4 Quarterly meetings have been re-structured to enable time for business matters, but to also allocate space for 'deep dive' workshop sessions on specific themes. The workshop sessions bring in a wider range of stakeholders with the aim of broadening the reach of the Partnership across the Lancashire & South Cumbria system. The first of these sessions was held in October 2024 with a focus on the role that the ICP can play in Transforming Community Services.

3.5 Members' briefing sessions will be introduced during 2024-25 to allow more time for ICP members to explore specific topics and issues that impact on the system, for example the recently published Lord Darzi Report and the forthcoming NHS 10 Year Plan.

#### **4. Recommendations**

4.1 Members of the Board are requested to:

- i) Note the updates provided in this report on delivery against the Integrated Care Strategy and development of the Integrated Care Partnership.

**Claire Roberts, Associate Director, Health & Care Integration**  
**21<sup>st</sup> October 2024**

# Appendix 1: Lancashire & South Cumbria Integrated Care Strategy Domains

Our priorities

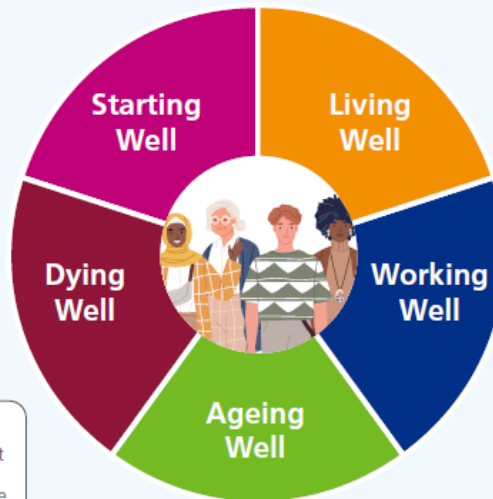
## Our priorities

Our priorities reflect the different stages of life that everyone goes through.

Give our children the best start in life, supporting them and their families with problems that affect their health and wellbeing, and getting them ready to start school.

Encourage all our residents to feel comfortable in talking about planning for dying, and to be well-supported when a loved one dies.

We know that many people will be living their lives across several different parts of this life course at the same time. It is important that we make sure the connections between these are easy to navigate.



Reduce ill health and tackle inequalities across mental and physical health for people of all ages by understanding the cause of these unfair differences.

Increase ambition, aspiration and employment, with businesses supporting a healthy and stable workforce and employing people who live in the local area.

Support people to stay well in their own home, with connections to their communities and more joined up care.

