

## ICB Primary Care Commissioning Committee

<b>Date of meeting</b>	16 January 2025
<b>Title of paper</b>	Capital Development Session Summary Report
<b>Presented by</b>	Peter Tinson, Director of Primary & Community Care Donna Roberts, Associate Director
<b>Author</b>	David Armstrong, Senior Delivery Assurance Manager
<b>Agenda item</b>	10
<b>Confidential</b>	No

Executive summary				
This paper provides a summary of the Primary Care Commissioning Committee capital development session held on the 22 August 2024 and the next steps.				
Advise, Assure or Alert				
<b>Advise</b> the committee: Of the development session, the key discussions and agreed next steps.				
Recommendations				
The Committee is asked to note the contents of the report.				
Which Strategic Objective/s does the report contribute to				Tick
1	Improve quality, including safety, clinical outcomes, and patient experience			<b>x</b>
2	To equalise opportunities and clinical outcomes across the area			<b>x</b>
3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees			<b>x</b>
4	Meet financial targets and deliver improved productivity			<b>x</b>
5	Meet national and locally determined performance standards and targets			<b>x</b>
6	To develop and implement ambitious, deliverable strategies			<b>x</b>
Implications				
	Yes	No	N/A	Comments
Associated risks	x			Identified within the paper
Are associated risks detailed on the ICB Risk Register?		x		
Financial Implications		x		Individual proposals will be presented to the committee within the context of a capital

				plan/pipeline to be received at a future committee
<b>Where paper has been discussed</b> (list other committees/forums that have discussed this paper)				
<b>Meeting</b>	<b>Date</b>		<b>Outcomes</b>	
<b>Impact assessments</b>				
	<b>Yes</b>	<b>No</b>	<b>N/A</b>	<b>Comments</b>
Quality impact assessment completed			x	
Equality impact assessment completed			x	
Data privacy impact assessment completed			x	
<b>Report authorised by:</b>	Craig Harris, Chief Operating Officer & Chief Commissioner			

# ICB Primary Care Commissioning Committee

## 16 January 2025

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### Capital Development Session and Next Steps

#### 1. Introduction

This paper provides a summary of the Primary Care Commissioning Committee capital development session held on 22 August 2024. It identifies the key discussions and agreed next steps.

#### 1 Capital Development Session

1.1 Primary care estate is a key enabler to the delivery of both Government and Lancashire and South Cumbria (LSC) Integrated Care Board (ICB) visions for a 'big shift' of care from hospital to community.

1.2 The capital development session included overviews of key strategic planning documents, a current assessment of LSC primary care estates, a proposed prioritisation approach and next steps towards the development of a proposed primary care capital plan/pipeline to be received at a future committee. The key topics discussed included:

- a) LSC ICB vision
- b) Emerging LSC primary care vision
- c) ICB strategic infrastructure strategy
- d) Primary Care capital and revenue resources
- e) Community Health Partnerships (CHP) Primary Care Networks (PCN) estates planning tool outputs
- f) Primary care improvement grants 2024/25
- g) Legacy capital schemes
- h) Outline capital pipeline
- i) Proposed prioritisation approach
- j) Next steps

#### 2 Key discussion points

2.1 The discussion focused on the current challenges facing primary care within the context of the longer term vision.

2.2 Concern was expressed regarding the historic under investment in the primary care estate across most LSC places and neighbourhoods. It was noted that much of the current General Practice estate was not designed to accommodate modern General Practice working, including expanded multidisciplinary teams, and co-located integrated working with other partners such as community

providers. Relatedly it was noted that the shift of care from hospital to community would require a corresponding shift in primary care estates provision which would enable the delivery of:

- a) Integrated long term condition care closer to home
- b) Community based diagnostic services
- c) Same day access hubs
- d) Respiratory hubs
- e) Neighbourhood Health Centre's offering a wider range of community services

2.3 The financial consequences of the above were acknowledged both from capital and revenue perspectives:

- a) The wider ICB financial pressure impacts on the availability of revenue
- b) The CHP estates planning process has identified the need for an approximately £56m of capital investment in the General Practice estate, including reconfigurations, extensions, and new builds. The ICB's current annual primary care capital allocation is £3m, much of which is allocated to the cyclical refresh of General Practice information technology equipment

3.4 The draft proposed prioritisation approach was reviewed and colleagues were asked to further consider and provide feedback. The final proposed approach would be presented to a future Committee for consideration.

### **3 Next steps**

3.1 The following next steps were presented and agreed:

*September and October 2024*

- a) Engage with PCNs and practices to review the CHP estate planning process outputs
- b) Share the outputs internally to create awareness

*November and December 2024*

- a) Engage at place with partners to explore any integration opportunities
- b) Engage with the GP service continuity project to explore any early priorities
- c) Engage with the space utilisation project to explore early priorities
- d) Engage with the Transforming Community Care programme to explore any integration opportunities
- e) Engage with the New Hospitals Programme to explore any integration opportunities
- f) Engage with the Integrated Urgent Care programme to explore any integration opportunities

3.2 Once the above are concluded, there will be a reflection period to take stock in order to:

- a) Refresh the outline proposals for primary care estates

- b) Prioritise the outline proposals utilising the prioritisation toolkit
- c) Present the proposed prioritised pipeline to a future Committee workshop
- d) Consider the proposal via the ICB planning process (both capital and revenue implications)
- e) Identify the schemes to be developed

## **4 Recommendations**

4.1 The committee is asked to:

- Note the contents of the report
- Receive a further report regarding the proposed prioritised pipeline at a future Committee (likely quarter one 2025/26)
- Support the proposed next steps

**Donna Roberts**

**Associate Director of Primary Care**

**David Armstrong**

**Senior Delivery Assurance Manager**