

Integrated Care Board

Date of meeting	7 September 2022
Title of paper	Establishment of the Lancashire and South Cumbria Integrated Care Partnership and Development of our Integrated Care Strategy
Presented by	Kevin Lavery, Integrated Care Board Chief Executive
Author	Sarah James, Partnership Director and Victoria Ellarby, Programme Director
Agenda item	Item 7
Confidential	No

Purpose of the paper

This paper provides an update on the establishment of the Lancashire and South Cumbria Integrated Care Partnership (ICP) and an update on the statutory requirements for the ICP to produce an Integrated Care Strategy by December 2022.

Executive summary

The LSC Integrated Care Board (ICB), and the upper tier local authorities in Lancashire and South Cumbria have a requirement to ensure that we establish an Integrated Care Partnership (ICP) for Lancashire and South Cumbria, and that this Partnership develops an Integrated Care Strategy by December 2022.

This paper sets out progress in the establishment of the Partnership and asks the Integrated Care Board to approve the terms of reference. It also notes the statutory requirements in relation to the development of the Integrated Care Strategy, and our timeframe for developing this Strategy.

Recommendations

The Integrated Care Board is asked to:

- Note the contents of the report; and
- Approve the terms of reference for the Integrated Care Partnership located in Appendix A

Governance and reporting (list other forums that have discussed this paper)

Meeting	Date	Outcomes
ICB Executive Meeting	30 August 2022	Supported the paper for the Board

Conflicts of interest identified

not applicable

Implications				
<i>If yes, please provide a brief risk description and reference number</i>	Yes	No	N/A	Comments
Quality impact assessment completed				
Equality impact assessment completed				
Privacy impact assessment completed				
Financial impact assessment completed				
Associated risks				
Are associated risks detailed on the ICS Risk Register?				

Report authorised by:	Kevin Lavery, Chief Executive
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Integrated Care Board – 7 September 2022

Establishment of the Lancashire and South Cumbria Integrated Care Partnership and Development of our Integrated Care Strategy

1. Introduction

- 1.1 The LSC Integrated Care Board (ICB), and the upper tier / unitary local authorities in the Lancashire and South Cumbria system have a requirement to ensure that we establish an Integrated Care Partnership (ICP) for Lancashire and South Cumbria, and that this Partnership develops an Integrated Care Strategy by December 2022.
- 1.2 This paper sets out progress made to date in the establishment of the Partnership and asks the Integrated Care Board to approve the terms of reference. It also notes the statutory requirements in relation to the development of the Integrated Care Strategy, and our timeframe for developing this Strategy.

2. Establishing our Integrated Care Partnership

- 2.1 An Integrated Care Partnership (ICP), is a broad alliance of organisations and representatives concerned with improving the care, health and wellbeing of the population, jointly convened by local authorities and the NHS. National guidance outlines the following core purposes of an ICP;
 - Achieve the four common aims of Integrated Care Systems
 1. Improve outcomes in population health and healthcare
 2. Tackle inequalities in outcomes, experience and access
 3. Enhance productivity and value for money
 4. Help the NHS support broader social and economic development
 - Build shared purpose and common aspiration across the whole-system to help people live healthier and more independent lives for longer, set out in an Integrated Care Strategy. The strategy will be informed by both Health and Wellbeing Boards (HWB) and Joint Strategic Needs Assessments (JSNA) and is a statutory requirement.
- 2.2 The interim terms of reference for our Integrated Care Partnership are set out in Appendix A. They include the purpose, scope, role, and membership of the Partnership. The Chair of the Partnership for the first year will be County Councillor Michael Green (Lancashire County Council Cabinet Member for health and wellbeing), and the Chair will rotate between the local authorities on an annual basis. The terms of reference will be reviewed in January 2023 based on the development work completed to date.

- 2.3 The Lancashire and South Cumbria ICB founder member of the Integrated Care Partnership is the Chief Executive, Kevin Lavery. This was agreed at the inaugural meeting of the ICB board on 1st July 2022.
- 2.4 The inaugural meeting of the Partnership will be in September 2022 and it will meet monthly for the duration of 2022 during its developmental stage. These meetings will not be in public, however there is the intention to review this in early 2023 to move towards meeting in public. We recognise that the Partnership will need time to evolve, and therefore we will use 2022/23 to;
- a) confirm our unique contribution as a Partnership (agreeing what we will do together which will form the basis of our Integrated Care Strategy),
 - b) develop our ways of working with other statutory and non-statutory groups, such as Place-based Partnerships, Health and Wellbeing Boards and other existing partnerships such as the Lancashire and South Cumbria Provider Collaborative and the Lancashire Enterprise Partnership, and
 - c) consider how we will further our working relationships to work successfully as a collective
- 2.5 It is important to note that there is a highly permissive approach to the development of Integrated Care Partnerships, and we want to maximise this opportunity and be bold and ambitious in identifying shared priorities, in setting out our desired outcomes, and in delivering these through truly integrated ways of working. This will require a new level of commitment to partnership working and will need us to focus on the culture and behaviours necessary to enable us to see a demonstrable difference from what has gone before.

3. **Developing our Integrated Care Strategy**

- 3.1 As an Integrated Care Partnership, we are expected to publish an initial interim strategy by December 2022. This will in turn influence and align with the LSC Integrated Care Board five-year joint forward plan, due for completion by April 2023.
- 3.2 National guidance was published on 29th July 2022 on the preparation of Integrated Care Strategies. It notes that the development of the Integrated Care Strategy is an opportunity to work with a wide range of people, communities and organisations to develop evidence-based system-wide priorities that will improve the public's health and wellbeing and reduce disparities and sets out a number of statutory requirements. These include;
- *The Integrated Care Strategy must set out how the 'assessed needs' from the joint strategic needs assessments in relation to its area are to be met by the functions of integrated care boards for its area, NHSE, or partner local authorities.*
 - *In preparing the integrated care strategy, the Integrated Care Partnership must, in particular, consider whether the needs could be more effectively met with an arrangement under section 75 of the NHS Act 2006.*

- *The Integrated Care Partnership may include a statement on better integration of health or social care services with 'health-related' services in the integrated care strategy.*
- *The Integrated Care Partnership must have regard to the NHS mandate in preparing the integrated care strategy.*
- *The Integrated Care Partnership must involve in the preparation of the integrated care strategy: local Healthwatch organisations whose areas coincide with or fall wholly or partly within the Integrated Care Partnership's area; and people who live and work in the area.*
- *The Integrated Care Partnership must publish the Integrated Care Strategy and give a copy to each partner local authority and each integrated care board that is a partner to one of those local authorities.*
- *Integrated Care Partnerships must consider revising the Integrated Care Strategy whenever they receive a joint strategic needs assessment.*

3.3 As indicated, our Integrated Care Strategy must set out how the assessed needs of the residents of Lancashire and South Cumbria are to be met by the exercise of functions by the ICB, partner Local Authorities, and NHSE. It is useful to note that the Health and Wellbeing Boards remain responsible for producing both the Joint Strategic Needs Assessment and the Joint Local Health and Wellbeing Strategy. Our Integrated Care Strategy should complement the production of these local strategies. It should identify where needs could be better addressed at a Lancashire and South Cumbria level and bring learning from across places and the system to drive improvement and innovation, for example challenges that could be met by integrating the workforce or considering population health and care needs and services over this larger area. It should not replace or supersede the Joint Local Health and Wellbeing Strategies, which will continue to have a vital role at place.

3.4 The production of our Integrated Care Strategy will be led by the Integrated Care Partnership, in a process which will include listening to our communities and our staff, supported by our local Healthwatch teams as well as other partners. It is the intention to have the Integrated Care Strategy approved by the ICP by December 2022. It will then be published for approval through statutory bodies (including the ICB).

3.5 Once the Strategy is published, we will ensure that the focus of the Partnership shifts rapidly to implementation through tackling the agreed strategic priorities for system-level action complementing what is already being done at place and in other groups. It is likely this will include short, medium and long term priorities recognising that we cannot act on everything at once, nor will we be prescriptive on what is happening locally in each place.

3. Conclusion

3.1 This report has set out the purpose of the Integrated Care Partnership and the work to date to establish our Partnership for Lancashire and South Cumbria. It has set out the statutory requirements for the development of the Integrated Care Strategy and our intended timeframe for meeting these requirements.

4. Recommendations

4.1 The Integrated Care Board is asked to:

- Note the contents of the report; and
- Approve the terms of reference for the Integrated Care Partnership located in Appendix A

Sarah James
26 August 2022