

Integrated Care Board

Date of meeting	15 May 2024
Title of paper	New Hospitals Programme Quarter 4 Board Report
Presented by	Dr David Levy, Chief Medical Director
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Agenda item	14
Confidential	No

Executive summary

The purpose of this report is to provide an update on the Lancashire and South Cumbria New Hospitals Programme with a focus on the Quarter 4 period: January to March 2024.

The Q4 period has largely been focused on bringing certainty to land/sites for a new Royal Lancaster Infirmary and new Royal Preston Hospital along with preparation towards associated public and staff engagement. The Programme has also progressed the implementation of a revised governance framework this period.

Recommendations

It is recommended the Board:

- Note the progress undertaken in Quarter 4.
- Note the activities planned for the next period.

Which Strategic Objective/s does the report relate to:

		Tick
SO1	Improve quality, including safety, clinical outcomes, and patient experience	X
SO2	To equalise opportunities and clinical outcomes across the area	X
SO3	Make working in Lancashire and South Cumbria an attractive and desirable option for existing and potential employees	X
SO4	Meet financial targets and deliver improved productivity	X
SO5	Meet national and locally determined performance standards and targets	X
SO6	To develop and implement ambitious, deliverable strategies	X

Implications

	Yes	No	N/A	Comments
Associated risks			X	
Are associated risks detailed on the ICB Risk Register?			X	A formal NHP risk register is being maintained and will be reported to the ICB at a future meeting.
Financial Implications			X	None.

Where paper has been discussed (list other committees/forums that have discussed this paper)				
Meeting	Date			Outcomes
Not applicable				
Conflicts of interest associated with this report				
Not applicable				
Impact assessments				
	Yes	No	N/A	Comments
Quality impact assessment completed		X		
Equality impact assessment completed	X			Initial assessment completed 2023
Data privacy impact assessment completed			X	

Report authorised by:	Dr David Levy – Chief Medical Director
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Integrated Care Board - 15 May 2024

New Hospitals Programme, Q4 Board Report

1. Introduction

- 1.1 This report commences regular quarterly reporting from the Lancashire and South Cumbria New Hospitals Programme (L&SC NHP) to the ICB Board of Directors. This document includes a summary of key milestones achieved and focuses on the activities undertaken in Quarter 4 of 2023/24.

2. Background

- 2.1 In 2019, the Government launched the [Health Infrastructure Plan](#) (HIP2) and Lancashire Teaching Hospitals NHS Foundation Trust (LTHTr) (Royal Preston Hospital) and University Hospitals of Morecambe Bay Foundation Trust (UHMB) (Royal Lancaster Infirmary & Furness General Hospital) were successful in their applications.
- 2.2 In the subsequent 12 months, the national New Hospital Programme (NHP) was launched as part of the HIP2 bringing the delivery vehicle for the Government's commitment to build 40 new hospitals by 2030. Together with eight existing schemes, this will mean 48 hospitals built in England over the next decade. Further information can be found on the ['Improving NHS infrastructure' website](#).
- 2.3 The L&SC NHP offers a once-in-a-generation opportunity to develop cutting-edge facilities, offering the absolute best in modern healthcare. The New Hospitals Programme aims to address significant problems with the ageing Royal Preston Hospital and Royal Lancaster Infirmary and to invest in Furness General Hospital's infrastructure in the context of its strategic importance and geographically remote location. This will provide patients with high-quality, next generation hospital facilities and technologies. Hospital buildings will be designed in a way to meet demand, while remaining flexible and sustainable for future generations. The aim is to support local communities, bringing jobs, skills and contracts to Lancashire and South Cumbria businesses and residents.
- 2.4 On 25 May 2023, the Government announced a record investment of more than £20 billion, ring-fenced for the next phase of the national New Hospital Programme, which brings proposals for new cutting-edge hospital facilities for Lancashire and South Cumbria a step closer. Following the May 2023 statement to the House of Commons from the Secretary of State for Health and Social Care, the local NHS was delighted to welcome the announcement of two new hospitals to replace Royal Lancaster Infirmary and Royal Preston Hospital as part of a rolling programme of national investment in capital infrastructure beyond 2030. This will also include investment in improvements to Furness General Hospital.

3. Lancashire and South Cumbria New Hospitals Programme

3.1 Below is a reminder of the key milestones achieved to date.

- **September 2020** – Launch of “Yours hospitals, Your say” public engagement.
- **May 2021** – Publication of our “Case for Change.”
- **July 2021** - NHSE Assurance Checkpoint 1 complete.
- **May 2022** – Publication of long list of options and formal short-listing process.
- **September 2022** – Publication of preferred and alternative options.
- **September 2022** – Publication of Your Hospitals Your Say [Your Hospitals, Your Say section of the NHP website](#)
- **December 2022** – Proposals submitted to National NHP for incorporation into National New Hospital business case.
- **May 2023** – Announcement from the Secretary of State for Health and Social Care confirming two new hospitals to replace Royal Lancaster Infirmary and Royal Preston Hospital as part of a rolling programme of national investment in capital infrastructure beyond 2030. This will also include investment in improvement to Furness General Hospital.
- **August 2023** – The Health Minister Lord Markham and national colleagues visited L&SC as part of a series of roadshow events.
- **April 2024** – Enabling works business cases focused on land/sites submitted to National NHP.

4. National New Hospitals Programme

4.1 As part of cohort 4 of the national New Hospital Programme, L&SC NHP will be a full adopter of national guidance e.g. Hospital 2.0, an integrated systems approach built on best practice standards and delivery solutions, enabling best-value procurement and Modern Methods of Construction (MMC). The aim of this is to drive an accelerated programme, creating transformative environments that will benefit patients and the public as a whole. A critical part of this system will be the ability to create prototypes to enable quick learning, collaboration and validation of hospital design, including new greener and safer ways of building.

4.2 The national New Hospital Programme team have released the Hospital 2.0 library to all schemes with useful context, technical documentation and details of future releases. Throughout 2024/25, the national Programme team will finalise and release H2.0 documentation enabling schemes to apply this at a local level. This is an exciting step forwards and will allow each scheme to bring hospital designs to life. This period, the national Programme has also continued to progress the overarching Programme Business Case within central government. The L&SC NHP looks forward to receiving the outcome of this important step.

4.3 Recently, the L&SC NHP team have supported the national Programme team and worked to inform the new RACI (responsible, accountable, informed and

consulted) matrix being developed for all NHP projects. The L&SC NHP team have also been an early adopter project to test the benefits of intelligent lighting in an operational hospital environment to inform our adoption of Hospital 2.0.

5. Progress against plan (for the period January to March 2024)

- 5.1 **Governance** – the L&SC NHP team has continued to embed the recommendations of the governance review undertaken in December 2023. The ICB Board of Directors approved the establishment of a new governance structure introducing an ICB Programme Board which met for the first time in April, chaired by the Chief Executive. The purpose of the ICB Programme Board is to ensure the ICB is prepared to discharge its statutory duties, particularly for public consultation as plans are drawn up for new hospital facilities.
- 5.2 **Potential new sites** – advisors have completed due diligence on the viability of potential new sites including technical, valuation and legal. The L&SC NHP team has completed an enabling works business case focused on land/sites . The Programme continues to work closely with the national New Hospital Programme team regarding the next steps towards land acquisition. In parallel, the L&SC NHP team continues to consider and assess any further sites put forward against the existing criteria.
- 5.3 **Public consultation planning** – the L&SC NHP team have worked with the ICB and Trust Communications and Engagement colleagues to further develop the tasks and resource required for future pre-consultation engagement and public consultation. This includes the overarching approach to consultation, a communications and engagement strategy, and consultation and pre-consultation engagement plans. The timeline for such consultations will ultimately be determined by the critical dependencies including site acquisition and the urgent and emergency model of care.

6. Next period – Q1 2024/25

- 6.1 The areas of greatest focus for the L&SC NHP team in Q1 are land acquisition, developing further details regarding the urgent and emergency model of care and the pre-consultation engagement with the public. The team will continue to work with the national New Hospital Programme team to deliver the enabling works business case for site acquisition.

7. Conclusion

- 7.1 This paper is a summary of progress on the Lancashire and South Cumbria New Hospitals Programme throughout Quarter 4 of 2023/24.

8. Recommendations

- 8.1 The Board is requested to:

- Note the progress undertaken in Quarter 4.
- Note the activities planned for the next period.

Dr David Levy
Medical Director

1 May 2023